



# ASIAN EVALUATION WEEK 2025



# 10<sup>TH</sup> YEAR

1-4 SEPTEMBER  
Xi'an, People's Republic of China

#AsianEvaluationWeek  
#AEW2025

Independent  
Evaluation ADB



亚太财经与发展学院  
Asia-Pacific Financial and Development Institute

AEW website



# 10<sup>TH</sup> YEAR

# Evidence in Action: Driving Private Sector Resilience Through Crises

1 SEPTEMBER  
PARALLEL SESSION 4



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European Bank for Reconstruction and Development*



**NATALIA KRYG**

*Principal Evaluator II, IEvD  
European Bank for Reconstruction and Development*



# **EVIDENCE IN ACTION: Driving Private Sector Resilience Through Crises**

**1 September 2025 | 15:30-17:00**

Discover how evaluation transforms private sector resilience during pandemics, climate shocks, financial disruptions, and conflict.

Drawing from EBRD, EIB, AIIB, and OECD expertise, this session reveals how multilateral banks harness evaluation to sharpen decision-making and accelerate recovery.

Explore agile strategies, real-time evaluation innovations, bold collaborative approaches, and engage in audience-led reflection to strengthen crisis response capabilities.

## Moderator:



**Gabriele Fattorelli**  
Director, EBRD-IEvD

## Presenter:



**Natalia Kryg**  
Principal Economist,  
EBRD-IEvD



**Véronique Salze-Lozac'h**  
Managing Director, Chief Evaluator, EBRD



**Eskender Zeleke**  
Head, AIIB Independent Evaluation Function



**Megan Grace Kennedy-Chouane**  
Head of Evaluation Unit, Development  
Cooperation Directorate, OECD



**Tania Rajadel**  
Evaluation Expert, EIB Evaluation Division

Let's get started with a quick pulse-check from the room!

Go to [menti.com](https://menti.com) and enter the code:

**8670 3257**

Or scan the QR code 👉

# The role of evaluation in crisis response



## PART 1

# LOOKING BACK:



**Natalia Kryg**  
Principal Economist,  
EBRD-IEvD

## EBRD-IEvD CASE STUDY

# From Shock to Shift: Evaluating Institutional Responses Across Crises

**Context**

**01**

**Evaluation  
Approaches**

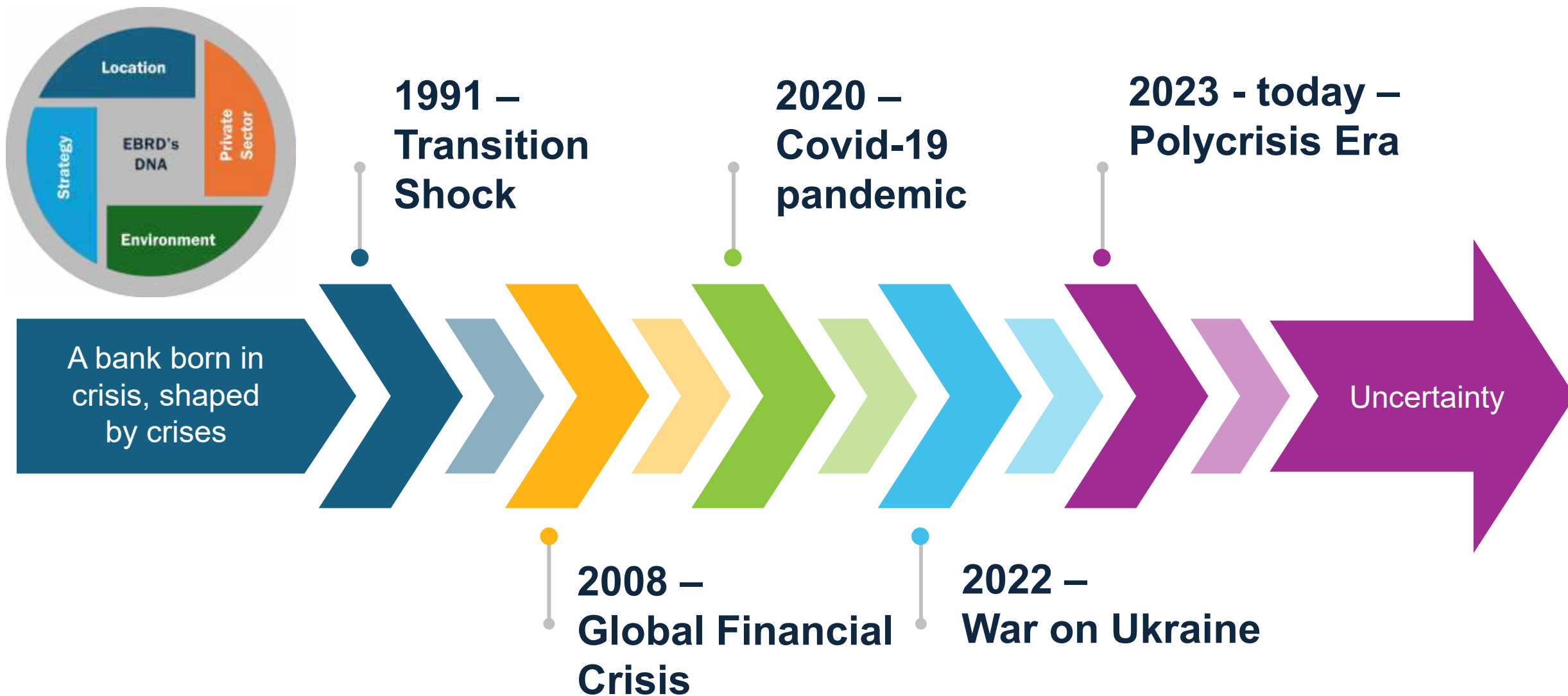
**02**

**Lessons  
Learned**

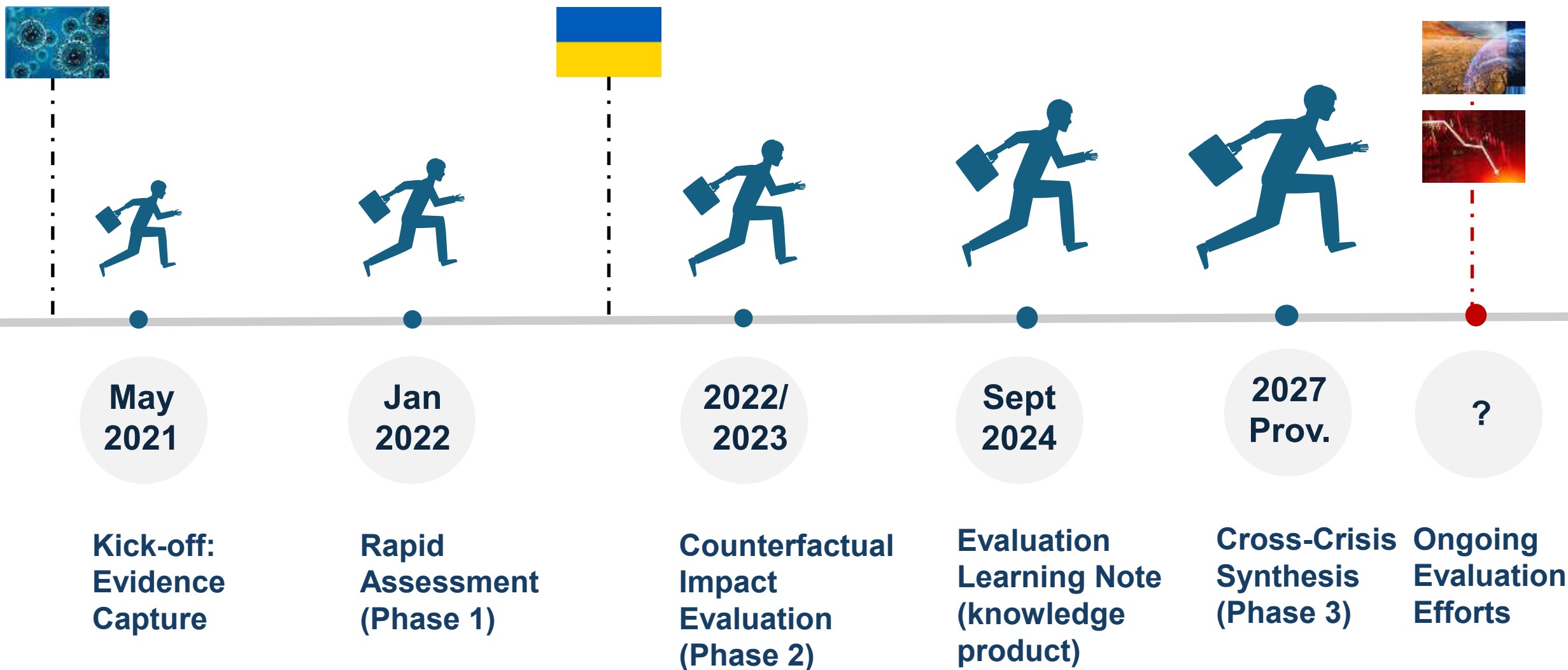
**03**



# CONTEXT: EBRD'S EXPOSURE TO CRISES & ITS RESPONSES



# EVALUATION APPROACHES: COVID-19 RESPONSE EXAMPLE



# LESSONS LEARNED: EVALUATION IN TURBULENT TIMES

1. Speed over  
Perfection

2. Prioritize  
Learning, not  
Blame

3. Working Together,  
Not Alone



4. Focus on Insights, not  
Recommendations

5. Stay Flexible:  
Phased  
Approach

6. Widen the Lens in  
Crisis

PART 1

PANEL  
ROUND 1

# Lessons from Crisis Evaluations

“机不可失，时不再来”

*“Opportunity knocks but once.”*







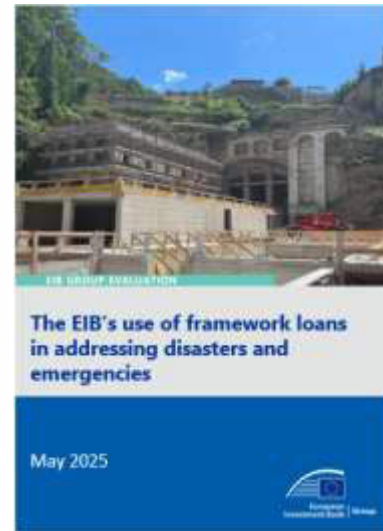
“人心齐，泰山移”

“When people work with one  
heart, they can move Mount Tai.”

# EIB Group Evaluation



 Explore recent EIB Group Evaluations



 [eib.org/evaluation](https://eib.org/evaluation)



A DECADE OF IMPACT

# AIIB Independent Evaluation Function (IEF)

Read our  
Evaluation  
Reports



Follow the  
IEF on  
LinkedIn





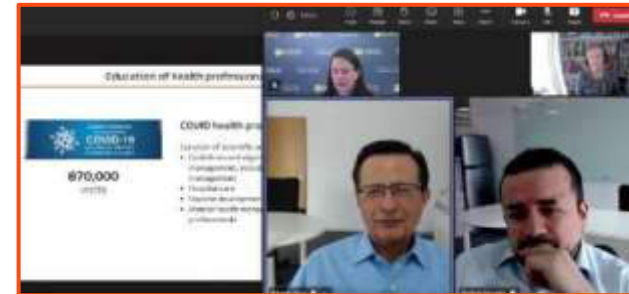
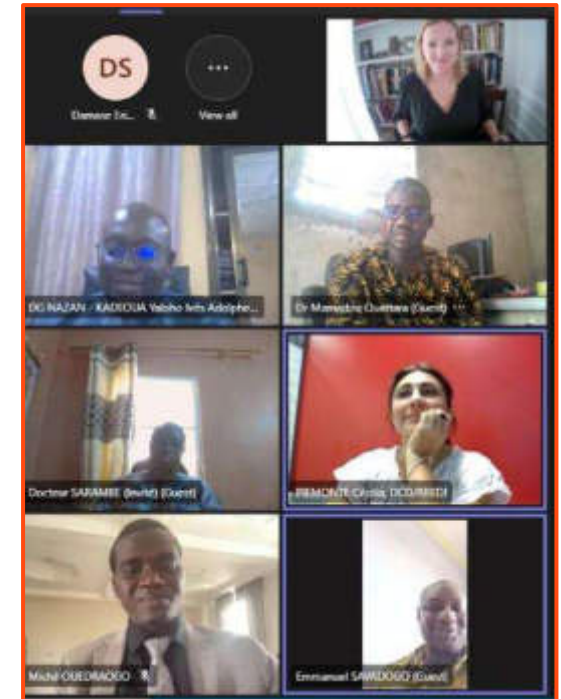
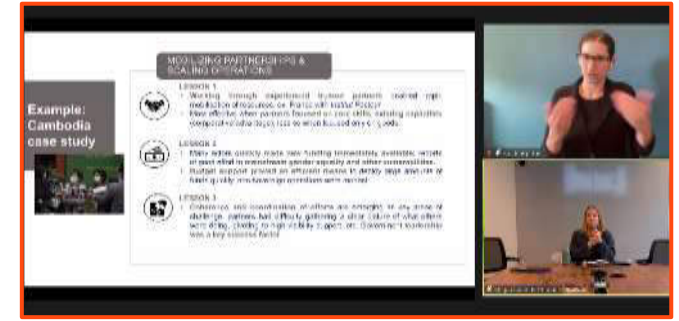


# COVID-19 GLOBAL Evaluation Coalition

[www.covid19-evaluation-coalition.org](http://www.covid19-evaluation-coalition.org)

→ Strategic Joint Evaluation of the Collective  
International Development and Humanitarian  
Assistance Response to the COVID-19 Pandemic





# COVID-19 GLOBAL Evaluation Coalition



Take a moment to share your view!

Go to [menti.com](https://menti.com) and enter the code:

**8670 3257** Or scan the QR code 🖱️

## *Collaboration among evaluators during crises*

1. **Honestly?** Not much happening.
2. **We've tried...** but it's not quite landing.
3. **Some attempts made**, but still a work in progress.
4. **Heading in the right direction** – promising efforts.
5. **Working really well** – strong collaboration in action!



PART 2

PANEL  
ROUND 2

# The Future of Crisis-Responsive Evaluation

# CROSS-INSTITUTIONAL EVENTS



Visit our website!



[ebrd.com/evaluation](https://ebrd.com/evaluation)







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2025 AEW Feedback Form

